

# Federal Financial Management Business Use Cases for Apply-to-Perform

January 12, 2018

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# **PURPOSE**

Treasury's Office of Financial Innovation and Transformation (FIT) is the Line of Business (LoB) Managing Partner for the Federal Financial Management (FFM) service area. FIT has developed a library of FFM Business Use Cases which reflect the business needs of the financial management community. The library consists of the *Federal Financial Management Business Use Case Library Overview*, that provides the framework for understanding and using the business use cases, and a series of documents containing the business use cases organized within end-to-end business processes. A list of the available documents can be found in Appendix A.

This document contains the FFM business use cases associated with the Apply-to-Perform Business Process and should be used in conjunction with the *Federal Financial Management Business Use Case Library Overview*.

## **BUSINESS USE CASE STRUCTURE**

The sections of the FFM business use cases are described below.

**Business Use Case Identifier**: includes information about the key underlying components. The notation for a business use case identifier is shown below.



**Business Scenario(s) Covered:** identifies differing situations or conditions that occur when executing an end-to-end business process and reflect the scope and complexity of federal government agency missions.

Business Actor(s): identifies the typical offices or roles performing events in the business use case.

**Synopsis:** provides a summary of the events that take place within the business use case.

**Assumptions and Dependencies:** includes context information about events that have occurred prior to the first event identified in the business use case or outside of the business use case and dependencies on events accomplished in other business use cases. There are several common assumptions that are established for all business use cases. Additional assumptions or dependencies are included if needed for the specific business use case.

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**FFMSR ID Reference(s):** includes a list of the Federal Financial Management System Requirements (FFMSR) that apply for the business use case.

**Initiating Event:** identifies the event that triggers the initiation of the business use case.

**Typical Flow of Events:** includes the Federal Financial Management (FFM) and non-FFM events that may occur to complete the business scenario(s) included in the business use case. The non-FFM events are provided for business context. Also included are the inputs and outputs or outcomes that one would expect to occur during or as a result of the event.

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# APPLY-TO-PERFORM BUSINESS USE CASES

## 080.FFM.L2.01 Grant with Accrual and Offset

End-to-End Business Process: 080 Apply-to-Perform

## **Business Scenario(s) Covered**

Accruals for Grants

• Grant Disbursement Offsets

### **Business Actor(s)**

Program Office; Finance Office; Award Recipient

# **Synopsis**

A discretionary award (i.e., grant) is issued by a federal agency to the Award Recipient. The Award Recipient was overpaid for a previous award from the same grant program. The award is a significant percentage of the program budget. The Award Recipient's progress is monitored and financial and performance reports are received. The Award Recipient submits an invoice to request payment. Disbursement is made with a partial offset to recover the previous overpayment.

# **Assumptions and Dependencies**

- 1. There may or may not be automated (near/real-time or batch) interfaces between service areas/functions/activities or between provider solutions/systems.
- 2. There is no presumption as to which activities are executed by which actor, or which activities are automated, semi-automated, or manual.
- 3. Supporting information for general ledger transactions includes sub-ledger entries when sub-ledgers are used.
- 4. Appropriate attributes (e.g., object class and project) are included as part of the accounting string.
- 5. Relationships between use cases are described in the Framework for Federal Financial Management Use Cases found in the related overview document.
- 6. All predecessor activities required to trigger the Initiating Event have been completed.
- 7. Funds availability checks are performed against appropriations/fund accounts for obligating funds, and against obligations for disbursing funds in accordance with OMB A-11, Section 150.2.
- 8. Funds have been committed for the grants program.
- 9. The agency has and uses a process for estimating accrual liability amounts.
- 10. The Award Recipient has had awards with the federal agency and is set up in the FM system.
- 11. Grant award transactions are provided to the FM system on a per award basis (i.e., not aggregated across awards).
- 12. The Award Recipient sends invoices to the program office and does not receive any payments in advance.
- 13. The overpayment from a previous grant was drawn from the same fund as the newly awarded grant and an associated receivable has been established.

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# Federal Financial Management Business Use Cases

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080.FFM.L2.01 Grant with Accrual and Offset					
FFMSR ID Reference(s)	1.1.2; 1.1.4; 2.1.2; 2.2.1; 2.2.2				
Initiating Event	A federal agency selects an Award Recipient for a discretionary grant.				

USE	USE CASE 080.FFM.L2.01 GRANT WITH ACCRUAL AND OFFSET									
Typi	Typical Flow of Events									
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)						
2	Receive and process request for funds availability check (FFM.010.020 Fund Allocation and Control)	<ul><li>a. Prepare grant award documentation</li><li>b. Request funds availability check</li><li>(GRM.030.010 Grant Award Issuance)</li></ul>	<ul> <li>Grantee information</li> <li>Grant award decision information</li> <li>Agency historical data and informed opinion</li> <li>Request for funds availability check</li> </ul>	<ul> <li>Award information</li> <li>Award budget</li> <li>Request for funds availability check</li> <li>Funds availability response</li> </ul>						
3		Approve and issue grant award (GRM.030.010 Grant Award Issuance)	<ul><li>Funds availability response</li><li>Award information</li></ul>	Approved award information						

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USE	E CASE 080.FFM.L2.01 GRANT WITH ACCRUAL AND OFFSET									
Typi	Typical Flow of Events    FEM Event   Non-FEM Event   Imput(s)   Output(s)   O									
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)						
4	<ul> <li>a. Receive approved award information, liquidate grant program commitment, and obligate funds for grant award (FFM.030.020 Obligation Management)</li> <li>b. Process estimated grant accrual liability using approved award information (FFM.090.030 Accrual and Liability Processing)</li> </ul>		<ul> <li>Approved award information</li> <li>Estimated grant accrual liability information</li> </ul>	<ul> <li>Appropriate commitment liquidation entry created with reference to source information</li> <li>Appropriate obligation entry created with reference to source information</li> <li>Appropriate accrual liability entry created with reference to source information</li> </ul>						
5	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		GL entries	Appropriate GL accounts updated						
6		Receive grant performance and financial reports and determine grant accrual liability adjustment (GRM.040.020 Grant Performance Review)	<ul> <li>Grant performance and financial reports</li> <li>Estimate of Award Recipient expenses incurred but not yet invoiced</li> </ul>	Grant accrual liability adjustment information						

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Allocation and Control)

Apply-to-Perform

#### USE CASE 080.FFM.L2.01 GRANT WITH ACCRUAL AND OFFSET **Typical Flow of Events FFM Event Non-FFM Event Output(s) / Outcome(s)** Input(s) Receive and process grant • Grant accrual liability Appropriate accrual accrual liability adjustment adjustment information liability adjustment entry information made with reference to (FFM.090.030 Accrual and supporting information Liability Processing) Post appropriate budgetary, GL entries Appropriate GL accounts proprietary, and/or updated memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting) Grant payable offset a. Receive and review Award Recipient invoice Award Recipient invoice information Award Recipient award (payment request) history information Request for funds b. Determine adjusted availability check disbursement amount due to previous overpayment (payable offset) c. Request funds availability check (GRM.030.020 Grant Award Payment Processing) Receive and process request Request for funds Funds availability for funds availability check availability check response (FFM.010.020 Fund

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Typical Flow of Events									
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)					
11		Approve Award Recipient invoice (GRM.030.020 Grant Award Payment Processing)	<ul><li>Funds availability response</li><li>Award Recipient invoice</li></ul>	<ul> <li>Approved Award         Recipient invoice</li> <li>Request for processing of approved Award         Recipient invoice</li> </ul>					
12	<ul> <li>a. Receive and process approved Award Recipient invoice</li> <li>b. Liquidate obligation (FFM.030.020 Obligation Management)</li> <li>c. Receive grant payable offset information and process receivable adjustment (FFM.060.030 Public Receivable Credit Memo and Adjustment Processing)</li> </ul>	_	<ul> <li>Approved Award         Recipient Invoice</li> <li>Request for processing of         approved Award         Recipient invoice</li> </ul>	<ul> <li>Appropriate payable entry created with reference to source information</li> <li>Appropriate obligation liquidation entry created with reference to source information</li> <li>Appropriate accrual reversal entry created with reference to source information</li> <li>Appropriate receivable liquidation entry created with reference to source information</li> </ul>					
13		Request disbursement (GRM.030.020 Grant Award Payment Processing)	Approved Award Recipient invoice	Request for disbursement					

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Budget Formulation-to-Execution Procure Procure Pay Soll-to-Collect Report Reimburse Perform Reimburse Repay Record-to-Reimburse Record-to-Reimburse Repay Record-to-Reimburse Repay Record-to-Reimburse Record-to-Reimburse Record-to-Record-to-Reimburse Record-to-Reimburse Record-to-Record-

Typical Flow of Events									
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)					
14	<ul> <li>a. Receive and process disbursement request (FFM.030.080 Payment Processing - Grant Payments)</li> <li>b. Generate disbursement schedule (FFM.030.110 Payment Disbursement)</li> <li>c. Certify payment of disbursement schedule (FFM.030.110 Payment Disbursement)</li> <li>d. Receive confirmation of disbursement (FFM.030.120 Payment Confirmation)</li> </ul>		Request for disbursement	<ul> <li>Certified disbursement schedule</li> <li>Appropriate disbursement-in-transit entry created with reference to source information</li> <li>Disbursement confirmation information</li> <li>Appropriate disbursement-in-transit liquidation entry created with reference to source information</li> <li>Appropriate disbursement entry created with reference to source information</li> <li>Appropriate disbursement entry created with reference to source information</li> <li>Award Recipient receive payment</li> </ul>					
15	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		• GL entries	Appropriate GL account updated					

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### 080.FFM.L2.02 Administrative Grant Closeout

End-to-End Business Process: 080 Apply-to-Perform (Grants Management)

## **Business Scenario(s) Covered**

• Administrative Grant Closeout

#### **Business Actor(s)**

Program Office; Finance Office; Award Recipient

# **Synopsis**

An accrual liability for a previous grant award is established by a federal agency. An expected financial and performance report and invoice are not received by the agency. The Award Recipient is determined to be no longer operating and the award is administratively closed.

# **Assumptions and Dependencies**

- 1. There may or may not be automated (near/real-time or batch) interfaces between service areas/functions/activities or between provider solutions/systems.
- 2. There is no presumption as to which activities are executed by which actor, or which activities are automated, semi-automated, or manual.
- 3. Supporting information for general ledger transactions includes sub-ledger entries when sub-ledgers are used.
- 4. Appropriate attributes (e.g., object class and project) are included as part of the accounting string.
- 5. Relationships between use cases are described in the Framework for Federal Financial Management Use Cases found in the related overview document.
- 6. All predecessor activities required to trigger the Initiating Event have been completed.
- 7. Funds availability checks are performed against appropriations/fund accounts for obligating funds, and against obligations for disbursing funds in accordance with OMB A-11, Section 150.2.
- 8. No illegal activity occurred against the terms of the grant agreement.
- 9. The Award Recipient has been paid for all work that has been invoiced.
- 10. The Award Recipient has received no payments to which it was not entitled.
- 11. No commitments or obligations have been made for future fiscal years.

FFMSR ID Reference(s)	1.1.2; 1.1.4; 2.2.1
<b>Initiating Event</b>	Agency learns the Award Recipient is no longer operating.

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T	ypical Flow of Events			
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
1		Verify grant outstanding accrual liability and remaining obligation amounts and initiate grant administrative close out (GRM.040.050 Grant Award Closeout)	Award Recipient status information	<ul> <li>Grant outstanding accrual liability amount</li> <li>Grant administrative closeout information</li> </ul>
2	<ul> <li>a. Receive grant award closeout information and liquidate estimated accrual liability (FFM.090.030 Accrual and Liability Processing)</li> <li>b. Deobligate grant remaining obligated balance (FFM.030.020 Obligation Management)</li> </ul>	_	<ul> <li>Grant outstanding accrual liability amount</li> <li>Grant administrative closeout information</li> </ul>	<ul> <li>Appropriate accrual liability adjustment entry created with reference to source information</li> <li>Appropriate deobligation entries created with reference to source information</li> </ul>
3	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		GL Entries	Appropriate GL accounts updated

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Agree-toReimburse

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# APPENDIX A LINKS TO FIT BUSINESS USE CASE LIBRARY DOCUMENTS

# **Library Document Content** Linked Document Name FFM Business Use Case Library Overview FFM Business Use Case Library Overview 010 Budget Formulation-to-Execution FFM Use Cases 010 Budget Formulation-to-Execution 020 Acquire-to-Dispose FFM Use Cases 020 Acquire-to-Dispose 030 Request-to-Procure FFM Use Cases 030 Request-to-Procure 040 Procure-to-Pay FFM Use Cases 040 Procure-to-Pay 050 Bill-to-Collect FFM Use Cases 050 Bill-to-Collect 060 Record-to-Report FFM Use Cases 060 Record-to-Report 070 Agree-to-Reimburse FFM Use Cases 070 Agree-to-Reimburse 080 Apply-to-Perform FFM Use Cases 080 Apply-to-Perform 090 Hire-to-Retire FFM Use Cases 090 Hire-to-Retire 100 Book-to-Reimburse FFM Use Cases 100 Book-to-Reimburse 110 Apply-to-Repay FFM Use Cases 110 Apply-to-Repay